



## Annex A



# CHANGI AVIATION SUMMIT 2026 PROGRAMME

*Rising Above Disruption: Building the Aviation Ecosystem of Tomorrow*

**\*The full CAS2026 programme is open for reporting**

## 2 February 2026, Monday

Venue: Marina Bay Sands, Sands Expo & Convention Centre, Orchid Ballroom, Level 4

08:30 – 09:15 **Registration**

09:15 – 10:15 **Opening Ceremony**

**Keynote Address**

**Mr. Jeffrey Siew**

Acting Minister for Transport and Senior Minister of State for Finance,  
Singapore

**Address by the ICAO Council President**

**Mr. Toshiyuki Onuma**

President of the Council, International Civil Aviation Organization

**Industry Perspectives**

**Mr. Willie Walsh**

Director General, International Air Transport Association

**Memorandum Of Understanding (MOU) Signing Ceremonies**

10:15 – 10:45 **Tea Break**



10:45 – 12:30

### Panel Session

#### Creating Growth in a Disruptive World: Opportunities, Challenges, Collaborations

Global air travel is expected to more than double over the next two decades, creating opportunities to expand connectivity, create jobs and power economies. But the operating environment is becoming increasingly complex, with geopolitical tensions, economic fragmentation, reconfiguration of trade flows, technological disruptions and sustainability imperatives. This panel brings together Transport Ministers and international organisations to explore how the aviation sector can capture opportunities, navigate challenges and build new partnerships to drive competitiveness and create growth even as the rules of the game are being rewritten.

#### SPEAKERS

**Mr. Apostolos Tzitzikostas**, Commissioner for Sustainable Transport and Tourism, European Commission

**H.E. Eng. Saleh bin Nasser Al Jasser**, Minister of Transport and Logistics Services, Kingdom of Saudi Arabia

**Hon. Viliame Rogoibulu Gavoka**, Deputy Prime Minister and Minister for Tourism and Civil Aviation, Republic of Fiji

**Mr. Philippe Tabarot**, Minister for Transport, France

**Mr. Willie Walsh**, Director General, International Air Transport Association

**Mr. Stefano Baronci**, Director General, Airports Council International Asia-Pacific & Middle East

**Mr. Simon Hocquard**, President & Chief Executive Officer, Civil Air Navigation Services Organisation

#### MODERATOR

**Mr. Patrick Ky**, Chief Executive Officer, International Centre for Aviation Innovation

12:30 – 13:30

### Lunch



13:30 – 14:45

### Panel Session

#### Reimagining Travel: Capacity, Technology, Experience

As travel demand continues to rise, capacity planning has become a key priority. Aviation ecosystems must grow judiciously to avoid the pitfalls of over- or under-investment, whilst deploying technology at scale to unlock efficiency, and optimise capacity amidst rapidly evolving passenger expectations. This panel brings together regulators and industry leaders to discuss how airport systems can build capacity and harness technology to enhance the overall travel experience.

#### SPEAKERS

**Mr. Bryan Bedford**, Administrator, United States Federal Aviation Administration  
**Mr. Victor Liu**, Director General, Civil Aviation Department of the Government of the Hong Kong Special Administrative Region  
**Mr. Martin Rolfe**, Chief Executive Officer, NATS  
**Mr. Arun Bansal**, Chief Executive Officer, Adani Airport Holdings  
**Ms. Carrie Hurihanganui**, Chief Executive, Auckland Airport

#### MODERATOR

**Dr. Marie Owens Thomsen**, Senior Vice President Sustainability & Chief Economist, International Air Transport Association



14:45 – 16:00

### Panel Session

#### [Re-Designing Connectivity: Strategy, Networks, Business Models](#)

Connectivity has always been at the heart of aviation. But the traditional playbook may no longer suffice. Hub-and-spoke dominance is now tested by new point-to-point models, shifting trade corridors, and changing demographics. This panel brings together industry leaders to discuss how airlines are rethinking strategies, reshaping networks, and reinventing business models for the future.

#### SPEAKERS

**Mr. Daniel Edwards**, Acting Assistant Secretary for Aviation and International Affairs, United States Department of Transportation

**Mr. Subhas Menon**, Director General, Association of Asia Pacific Airlines

**Mr. Goh Choon Phong**, Chief Executive Officer, Singapore Airlines

**Mr. Pieter Elbers**, Chief Executive Officer, IndiGo

**Ms. Yvonne Makolo**, Chief Executive Officer, RwandAir

#### MODERATOR

**Ms. Karen Walker**, Editor-in-Chief of Air Transport World and Group Air Transport Editor-in-Chief at Aviation Week Network

[End of Changi Aviation Summit](#)