



CHANGI AVIATION SUMMIT 2026 PROGRAMME

Rising Above Disruption: Building the Aviation Ecosystem of Tomorrow

**The full CAS2026 programme is open for reporting*

2 February 2026, Monday	
<u>Venue:</u> Marina Bay Sands, Sands Expo & Convention Centre, Orchid Ballroom, Level 4	
08:30 – 09:15	Registration
09:15 – 10:15	Opening Ceremony Keynote Address Mr. Jeffrey Siow Acting Minister for Transport and Senior Minister of State for Finance, Singapore Address by the ICAO Council President Mr. Toshiyuki Onuma President of the Council, International Civil Aviation Organization Industry Perspectives Mr. Willie Walsh Director General, International Air Transport Association Memorandum Of Understanding (MOU) Signing Ceremonies
10:15 – 10:45	Tea Break



10:45 – 12:30

Panel Session

Creating Growth in a Disruptive World: Opportunities, Challenges, Collaborations

Global air travel is expected to more than double over the next two decades, creating opportunities to expand connectivity, create jobs and power economies. But the operating environment is becoming increasingly complex, with geopolitical tensions, economic fragmentation, reconfiguration of trade flows, technological disruptions and sustainability imperatives. This panel brings together Transport Ministers and international organisations to explore how the aviation sector can capture opportunities, navigate challenges and build new partnerships to drive competitiveness and create growth even as the rules of the game are being rewritten.

SPEAKERS

Mr. Apostolos Tzitzikostas, Commissioner for Sustainable Transport and Tourism, European Commission

H.E. Eng. Saleh bin Nasser Al Jasser, Minister of Transport and Logistics Services, Kingdom of Saudi Arabia

Hon. Viliame Rogoibulu Gavoka, Deputy Prime Minister and Minister for Tourism and Civil Aviation, Republic of Fiji

Mr. Philippe Tabarot, Minister for Transport, France

Mr. Willie Walsh, Director General, International Air Transport Association

Mr. Stefano Baronci, Director General, Airports Council International Asia-Pacific & Middle East


Mr. Simon Hocquard, President & Chief Executive Officer, Civil Air Navigation Services Organisation

MODERATOR

Mr. Patrick Ky, Chief Executive Officer, International Centre for Aviation Innovation

12:30 – 13:30

Lunch



13:30 – 14:45

Panel Session

Reimagining Travel: Capacity, Technology, Experience

As travel demand continues to rise, capacity planning has become a key priority. Aviation ecosystems must grow judiciously to avoid the pitfalls of over- or under-investment, whilst deploying technology at scale to unlock efficiency, and optimise capacity amidst rapidly evolving passenger expectations. This panel brings together regulators and industry leaders to discuss how airport systems can build capacity and harness technology to enhance the overall travel experience.

SPEAKERS

Mr. Bryan Bedford, Administrator, United States Federal Aviation Administration

Mr. Victor Liu, Director General, Civil Aviation Department of the Government of the Hong Kong Special Administrative Region


Mr. Martin Rolfe, Chief Executive Officer, NATS

Mr. Arun Bansal, Chief Executive Officer, Adani Airport Holdings

Ms. Carrie Hurihanganui, Chief Executive, Auckland Airport

MODERATOR

Dr. Marie Owens Thomsen, Senior Vice President Sustainability & Chief Economist, International Air Transport Association



14:45 – 16:00

Panel Session

Re-Designing Connectivity: Strategy, Networks, Business Models

Connectivity has always been at the heart of aviation. But the traditional playbook may no longer suffice. Hub-and-spoke dominance is now tested by new point-to-point models, shifting trade corridors, and changing demographics. This panel brings together industry leaders to discuss how airlines are rethinking strategies, reshaping networks, and reinventing business models for the future.

SPEAKERS

Mr. Daniel Edwards, Acting Assistant Secretary for Aviation and International Affairs, United States Department of Transportation

Mr. Subhas Menon, Director General, Association of Asia Pacific Airlines

Mr. Goh Choon Phong, Chief Executive Officer, Singapore Airlines

Mr. Pieter Elbers, Chief Executive Officer, IndiGo

Ms. Yvonne Makolo, Chief Executive Officer, RwandAir

MODERATOR

Ms. Karen Walker, Editor-in-Chief of Air Transport World and Group Air Transport Editor-in-Chief at Aviation Week Network

End of Changi Aviation Summit